## Tore Aalberg



## Hardcore prosjektplanlegging



Øyvind Røberg

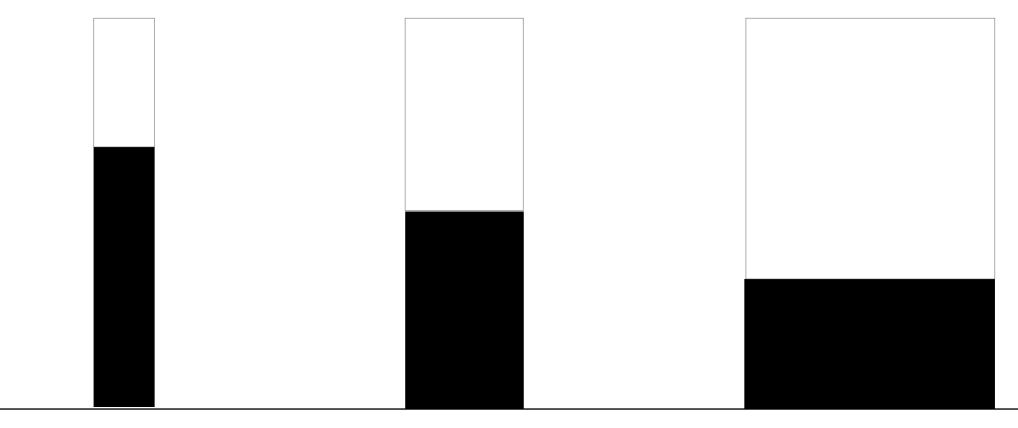
## Prosjekt**Norge**

VI UTFORDRER OG UTVIKLER

2023

COP, Community of Practice, Project Planning

CPM, GANTT, AOA, AON, PERT STAGE GATE, MILEPÆLER, RACI, PLANPROSESSEN SPRINTER, KANBAN, LAST PLANNER





## 100 years of Project Planning and Control Tools

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	1900	1910	1920	1930	1940	1950	1960	1970	1980	1990	2000	2010	2020	
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The Theory of Work Harmonization was developed in Poland in 1896



Henry Lawrence Gantt invents the technique «Gantt» 1913



Ford Motor Company begins using the Gantt technique and other advanced tools inn assembly line production of cars



The CPM (Critical Path Method) is invented 1956 at DuPoint de Nemours (USA).

The PERT (Programme Evaluation Review Technique) is invented by the US Navy Special Projects Office (SPO) for the missile program (Polaris).

The AOA networks are replaced by precedence diagramming methods (activity-on-node early 1970s)

Planning Services in the UK launched the first commercial scheduling software for Apple computers in 1979.



The first version of Microsoft Project is released for DOS 1984, and for Windows 1990



Safran Software Solutions was founded 1997



## Karol Adamiecki's Harmonygraph (1896).

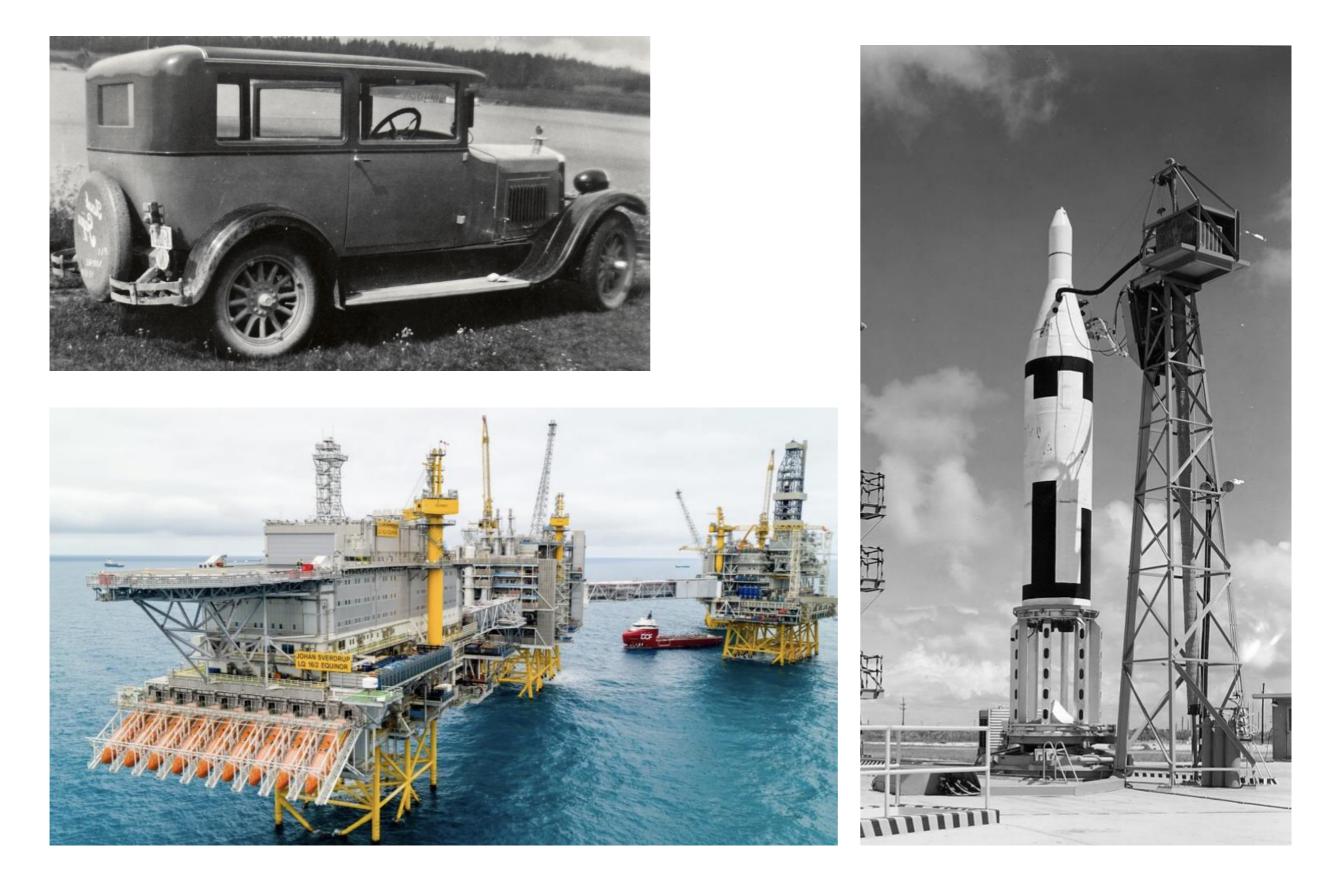
	From		-	-	A-1	B-1	B-1	D-1	A-2	B-2	C, D-2	A-3 E-1DUM	C, D-2	
Time	То	A-2	B-2, C	D-2	A-3	E-1	D-3 DUM	D-3 DUM	E-2	E-2	E-2	-	-	
	Activity	A-1(4)	B-1(4)	D-1(2)	A-2(4)	B-2(3)	C(3)	D-2(3)	A-3(1)	E-1(4)	DUM(0)	E-2(e)	D-3(8)	
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\*The first column or strip represents activity A-1, where (4) indicates the estimated time to perform this activity. The dash in the 'From' row indicates that activity A-1 has no predecessor activities, and the A-2 in the 'To' row indicates that it is a successor to A-1.

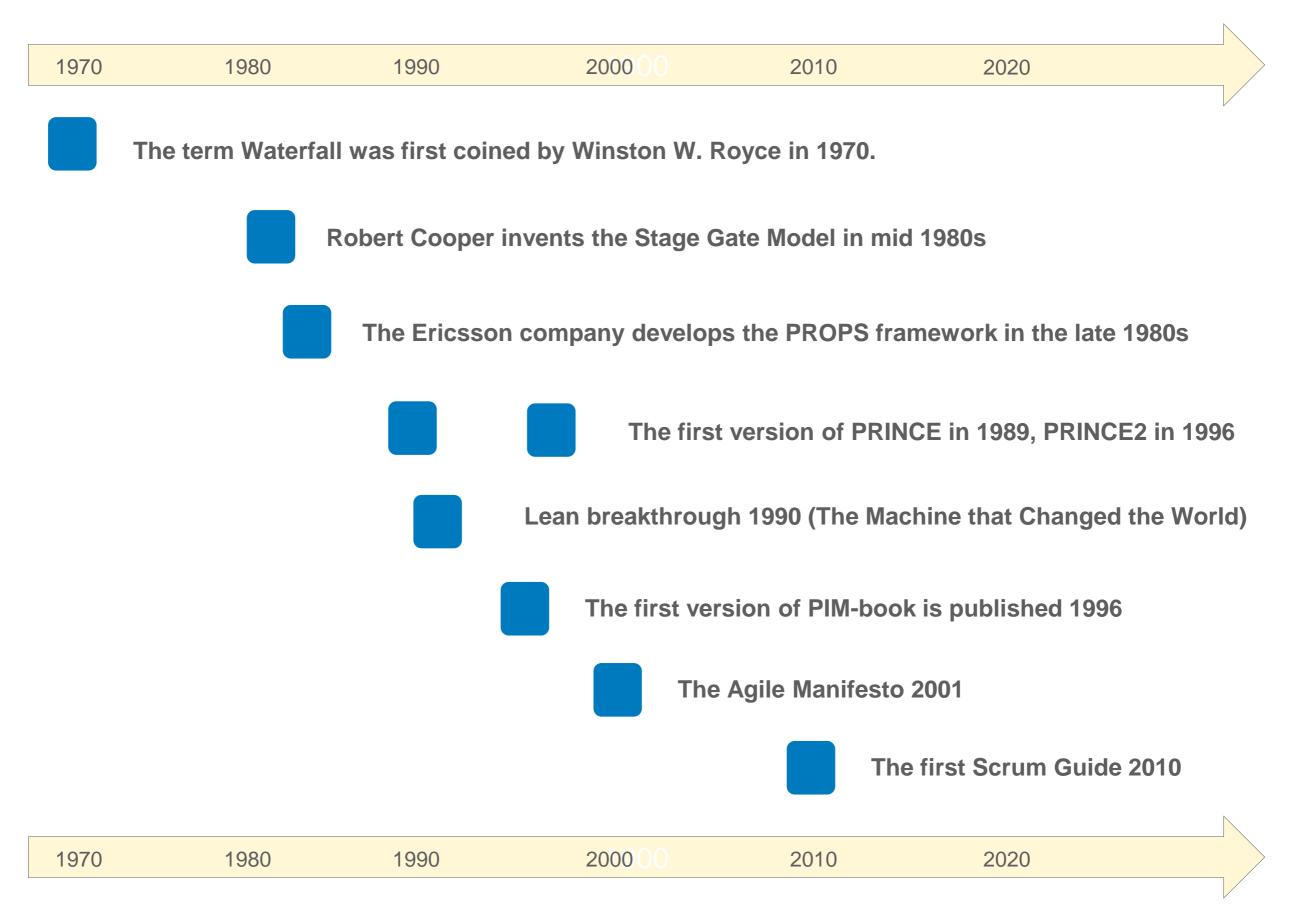
## Safran (1997)

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	00310	Architectural Engineering	6 w	8 w		2 Triangle														
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	00200	Pipe supports	4 w	6 w		2 Triangle														
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	00160	Steel	18 w	25 w		2 Triangle														
	00250	Cranes	20 w	29 w		2 Triangle														
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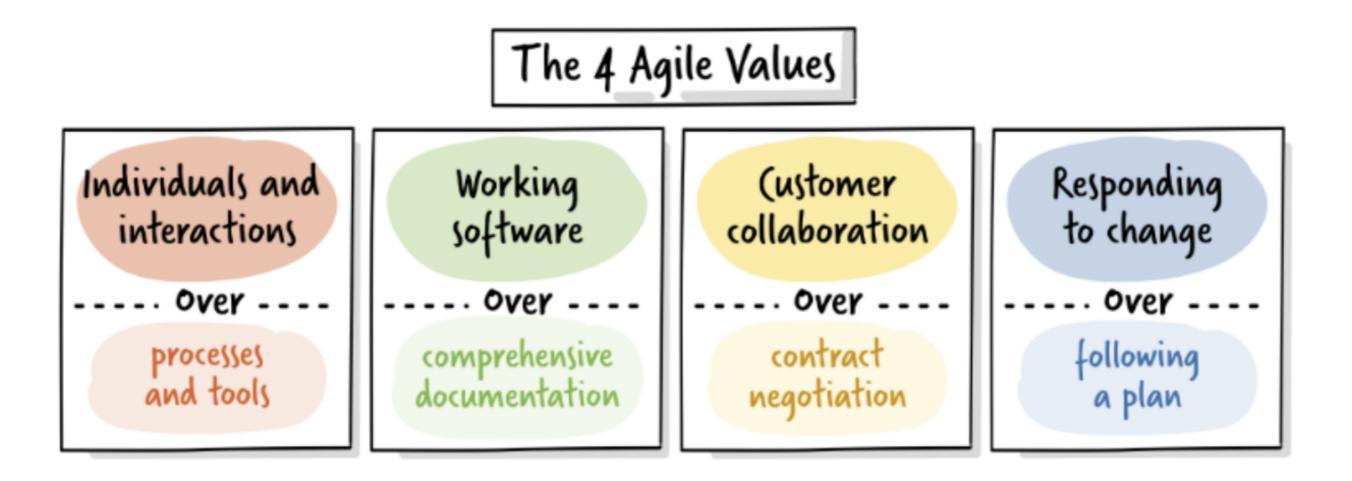
## Historical supporters....



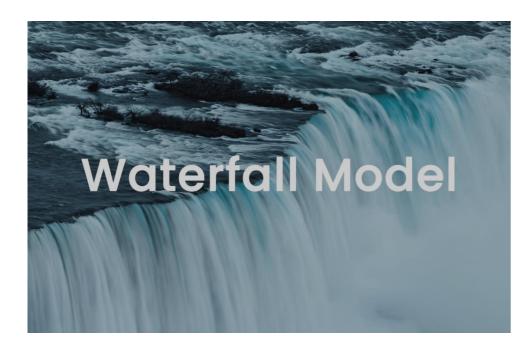
## 50 years of Project Framework Trends

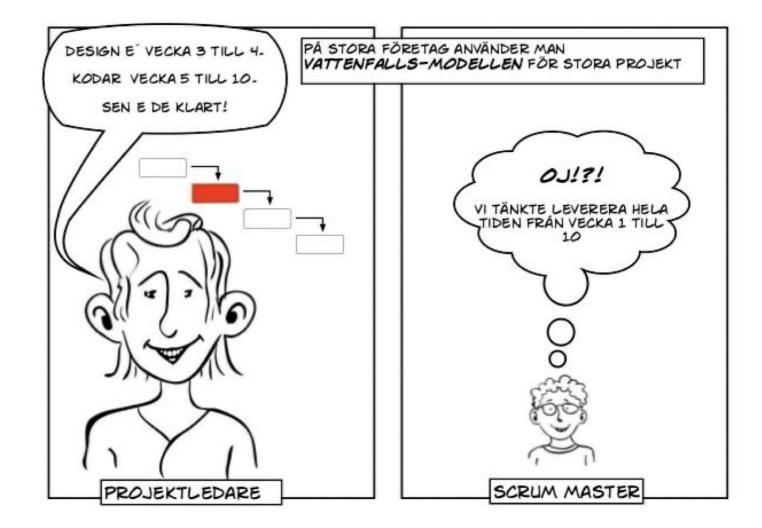


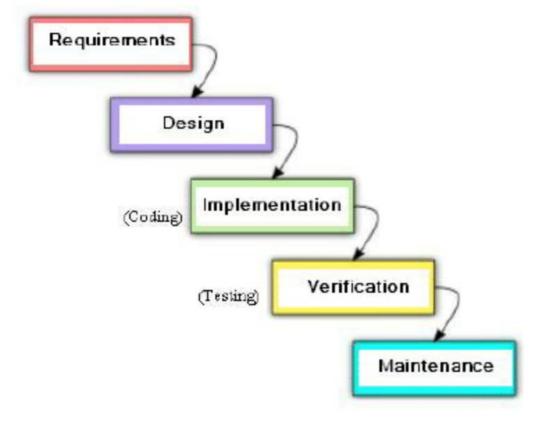
## The Agile Manifesto 2001

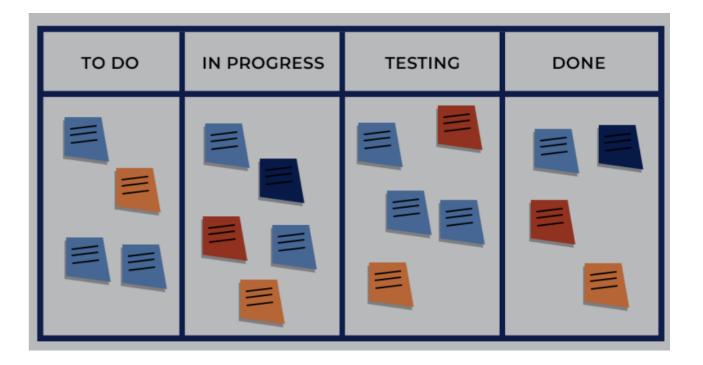


## Waterfall vs Agile









## MBO entered project management



8. UTGAVE

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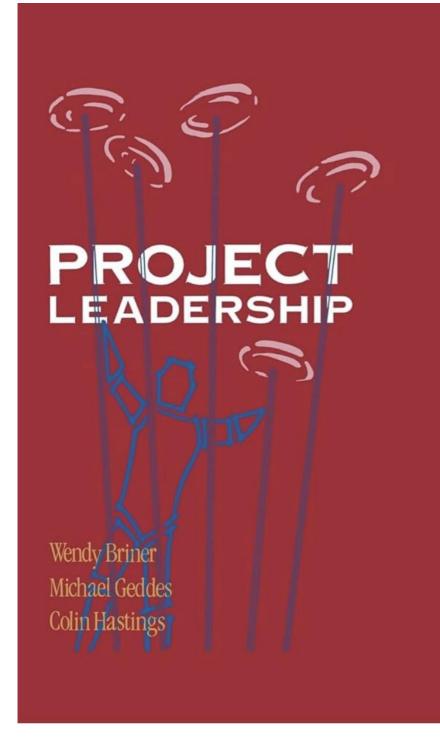


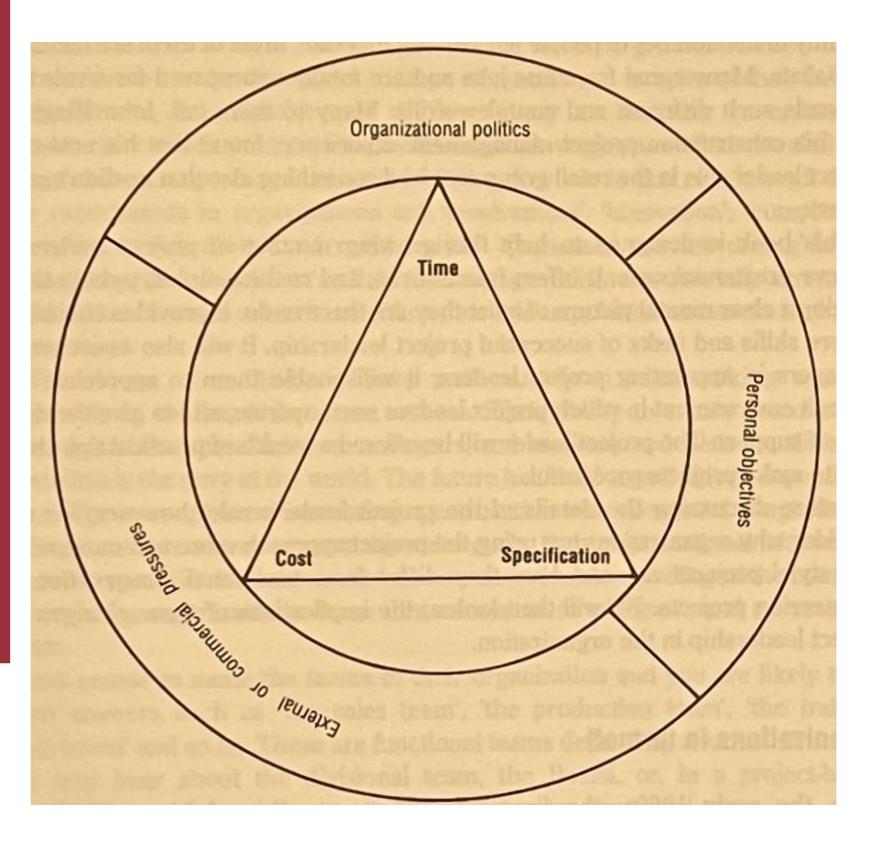
## GOAL DIRECTED PROJECT MANAGEMENT

Effective techniques and strategies



## From time/cost/scope to handling stakeholders





## Project Management 1.0 and 2.0



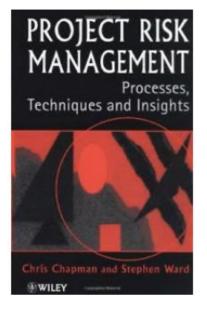
INTERNATIONAL

WILEY

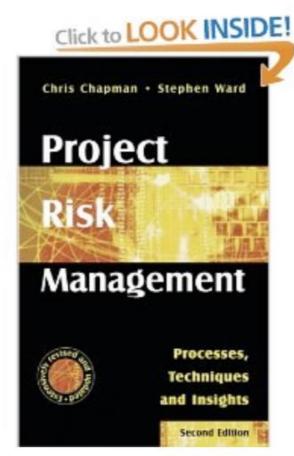
1st edition 1979

2015

WILEY



1997



2003

Chris Chapman and Stephen Ward

## HOW TO MANAGE **PROJECT OPPORTUNITY** AND **RISK**

Why uncertainty management can be a much better approach than risk management

The Updated 3rd Edition of Project Risk Management

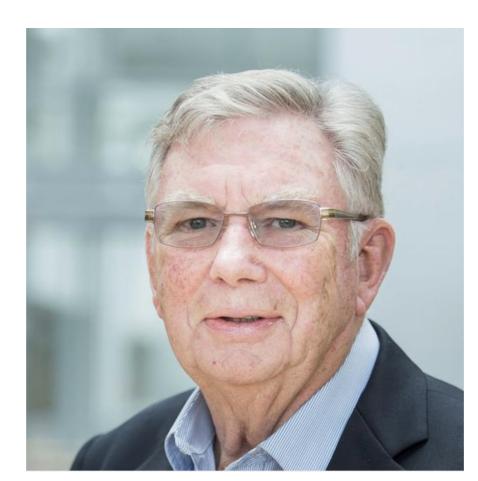
#### **Embrace change**

### Avoid change



#### Kristoffer Grude Skullerud skole 1984

### **Control change**



Erling S Andersen Fagseminar Ekeberg 1998



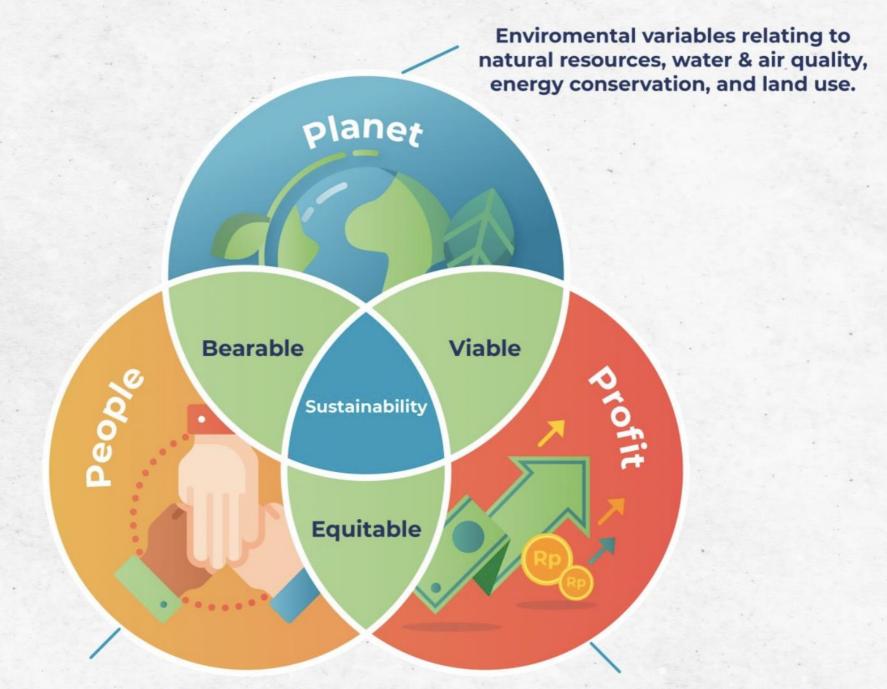
Agile manifesto 2001

## From scope to benefits and value

- RASMUS RYTTER



## The Triple Bottom Line of Sustainability



Social variables dealing with community, education, equity, social resources, health, well-being, & quality of life. Economic variables dealing with the bottom line, cash flow.

John Elkington, 1994



### Future supporters....





«Det grønne skiftet» er årets nyord 2015. Oljesmell, asylbaron, pappakropp, og straksbetaling er blant ordene som ikke nådde helt opp. IRR NPV GANTT PERT CPM SRA WBS

Recruiting Training Motivating Teambuilding Project coaching Marketing Contract management Stakeholder management Customer care

